

Toledo



P O Box 2823, Tol



Toledo, Ohio 43606

www.apicsToledo.org

Board@apicsToledo.org

Editor: Paula Taynor

Volume Number XLVIII

Issue 12 – June 2009

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President's Message June 2009

It is once again time for our annual meeting. This also means that this will be my last newsletter as President of the Toledo APICS chapter. I cannot say enough about how rewarding the last three years have been as a board member. The biggest benefit has been meeting so many wonderful people. I have met people from all over the world through APICS. However, some of the most interesting and talented people who I have met happen to be from right here in Toledo whether it was someone at a plant tour or PDM or one of my fellow board members.

One of the other advantages of being a board member is that it gives me an opportunity to promote the operations management and supply chain management fields while helping to improve the business climate in the Toledo area. APICS was founded as organization to promote education in resource management. By serving on the chapter board of directors, I am helping to provide local professionals the opportunity to improve their skills in operations management and supply chain management. This in turn gives them to the tools to perform their jobs better and help their businesses run more efficiently. Everyone benefits when local businesses are given the opportunity to thrive.

If you have ever wondered about how you can help to advance education in operations management and supply chain management while meeting some awesome people then maybe you should consider becoming a member of the chapter board of directors.

This year's annual meeting will be held on Thursday, June 18 at 6:00 P.M. at Packo's at the Park located at 7 South Superior Street in downtown Toledo. A recap of the prior year will be given along with the election of officers for next year. Any questions about the prior year will be answered at this time as well. Here is a list of the

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seats that make up the chapter board of directors and the names of the people who have announced their intention to fill them for the 2009 to 2010 year.

- Chairman – Brent Schlegel
- President – Bruce Brechin
- Executive Vice President – Open
- VP of Membership – Open
- VP of Finance – Lance MacKeown
- VP of Administration – Open
- VP of Programs – Sheryl Holbrook
- VP of Publicity – Mike Bunge
- VP of Education – Dr. Matt. Franchetti
- Student Chapter Liaison – Open

Any professional or corporate chapter member who is in good standing is eligible to run for any of the seats above with the exception of Executive Vice President, President, and Chairman. According to the chapter by-laws, these three seats require at least one year of previous APICS board experience before being eligible to seek them. If you are interested in becoming a chapter office for next year, please send me an e-mail (president@apicstoledo.org) or give me a call at 419-244-4719.

The cost of the meal will be \$10.00. Reservations will be accepted until 5:00 P.M. on Tuesday, June 16 and must be sent to pdm@apicstoledo.org. Any chapter member can attend the meeting only portion at no charge. You must still send a reservation to pdm@apicstoledo.org so we can have a place for you to sit.

Also, the Toledo APICS chapter is now a part of LinkedIn. I have started a group for current and former members of the chapter. To be added to the Toledo APICS group list, login to your profile and click on the Groups tab. In the Groups Directory, click on the yellow button that says Find a Group. Type in "Toledo APICS" in the first box and then hit search. The chapter group listing will appear. Submit a request to be added to the list and I will approve it. That is all it takes to be added!

I have enjoyed serving you as President for the past year and I look forward to serving you as Chairman for the upcoming year.

Brent Schlegel, CPIM, CSCP

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Executive Vice President's Message

This position is open. Please contact Bruce or Brent if you are interested
[position description](#)

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Answers to May Newsletter CPIM Quiz

Congratulations to Nick Busse and Brian Walsh, our winners for the May Quiz

Q1) (BSCM) Work-in-process inventory serves to decouple which of the following?

C. an operation from succeeding operations

Q2) (MPR) Which of the following factors would be **LEAST** useful in determining the sales and operations plan time horizon?

A. order backlog

Q3) (DSP) An MRP system has the ability to advise the planner of all of the following situations **EXCEPT**

A. The individual operation due dates on open shop orders are not being met.

Q4) (ECO) The main objective of line balancing in an assembly operation is to

D. distribute the work to maximize line output

Q5) (SMR) Which of the following performance measures is most appropriate for determining the overall improvement of JIT manufacturing operations?

B. inventory turns

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THE IRISH BAGPIPER

As a young bagpiper, I was asked by a funeral director to play at a graveside service for a homeless man, with no family or friends.

The funeral was to be held at a cemetery way back in the country, and this man would be the first to be laid to rest there.

As I was not familiar with the backwoods area, I became lost and being a typical man did not stop for directions. I finally arrived an hour late. I saw the backhoe and the crew, who were eating lunch, but the hearse was nowhere in sight.

I apologized to the workers for my tardiness, and stepped to the side of the open grave, where I saw the vault lid already in place.

I assured the workers I would not hold them up for long, but this was the proper thing to do. The workers gathered around, still eating their lunch. I played out my heart and soul.

As I played the workers began to weep. I played, and I played, like I'd never played before: >From "My Home" and "The Lord Is My Shepherd" to "Flowers of the Forest" I closed the lengthy session with "Amazing Grace" and walked to my car.

As I was opening the door and taking off my coat, I overheard one of the workers saying to another,

"Jeezuz, Mary'n Joseph, I never seen nothin' like that before - and I've been putting in septic tanks for twenty years."



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VP Programming Message May 2009

2009 Annual Meeting

Date and Time: Thursday, June 18 at 6:00 P.M.

Location: Packo's at the Park located at 7 South Superior Street in downtown Toledo

Cost: The cost of the meal will be \$10.00.

Reservations will be accepted until 5:00 P.M. on Tuesday, June 16 and must be sent to pdm@apicstoledo.org. Any chapter member can attend the meeting only portion at no charge. You must still send a reservation to pdm@apicstoledo.org so we can have enough chairs available.

2009 Toledo APICS Night with the Toledo Mudhens

The Mudhens will be playing the Scranton Wilkes-Barre Yankees that evening followed by fireworks

Date and Time: Friday, July 24 at 7:00 P.M.

Location: 5/3 Field on Monroe Street in downtown Toledo

Cost: \$5.00 for both adults and children

This offer is only open to members of the Toledo APICS chapter who are in good standing. An order form is provided below with this newsletter. No e-mail or phone orders will be accepted.



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Toledo APICS Night at 5/3 Field in Downtown Toledo

Toledo Mudhens vs. Scranton/Wilkes-Barre Yankees with post-game fireworks

Date and Time: Friday, July 24 at 7:00 P.M.

This offer is only available to members of the Toledo APICS chapter.

All tickets (adults and children both) are only \$5.00 each.

APICS Member Number (must be a member of the Toledo chapter) _____

Name _____

Address _____

City _____

State _____

ZIP _____

Phone _____

E-Mail _____

Number of Tickets _____ @ \$5.00 each = \$ _____ .00 Total

Instructions

1. Complete the order form above.
2. Enclose a check for the total amount or see the instructions below for paying by credit card. **No cash or credit card payments will be accepted by mail.**
How to Pay by Credit Card
 1. Go to the credit card payment page of our website. (<http://www.apicstoledo.org/payment.aspx>)
 2. Enter "Mudhens Night" in the event or description field and complete the remaining required information.
Submit payment and attach a copy of the credit card receipt to this form.
3. Enclose this form along with a check (made out to Toledo APICS Chapter 69) or a copy of your credit card receipt and a self-addressed stamped envelope and mail to the address below.

Toledo APICS Chapter
Mudhens Event
PO BOX 2823
Toledo, OH 43606

All orders must be post-marked by Wednesday, July 1. No e-mail orders will be accepted. The number of available tickets is limited and orders will be filled on first-come first-serve basis so get your order in as soon as possible.

All tickets will be mailed out approximately two weeks before the event.

Please send an e-mail to president@apicstoledo.org if you have any questions.



VP of Membership Membership Matters

As you will know from previous newsletters and recent e-mails from Brent Schlegel our VP of Membership, Ryan Higgins, has relocated from the Toledo area to Dayton and while we are obviously pleased when any APICS member advances their career though it means leaving the chapter we feel the loss especially if it is a current board member.

With Ryan's departure, I have been watching our membership numbers closely and was somewhat surprised in early May when I saw a drop of about 16 from the low 150s to the mid 130s, I couldn't find 16 lapsed subscriptions and I contacted APICS to try to resolve this, they are still trying to find an explanation as they say the 136 is correct but according to our Board minutes APICS has consistently reported over 150 members in Toledo for more than 4 years.

I hope they can resolve this because one of the measurements in the annual Chapter Benchmarking process is chapter growth and, as you would expect, a membership reduction does not score any points, though on the brighter side none are subtracted.

We have added a chart of chapter membership numbers to the website and if the latest numbers are correct then May onwards will show a nasty drop which so far we haven't been able to explain

APICS e-Membership

APICS is making it easier for operations and supply chain professionals to become part of the APICS community with the introduction of three new electronic membership categories. APICS now offers electronic membership options to enterprises, international members, and young professionals.

Enterprise Professional e-Membership

Available to organizations with 25 or more enterprise members, this new membership type enables companies to provide more employees with access to valuable APICS content, products, and services.

[Read and learn more about Enterprise Professional e-Membership.](#)

International Professional e-Membership

The new International Professional e-Membership was created to support the rapidly expanding global operations and supply chain management community.

[Read and learn more about International Professional e-Membership.](#)

Young Professional e-Membership

Specifically for recent graduates, the Young Professional e-Membership offers the opportunity to build a professional network and expand operations and supply chain management knowledge—at a price that's a perfect fit for a young professional's budget.

[Read and learn more about Young Professional e-Membership.](#)

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V.P. Publicity Message May 2009

No Submission received in time for this issue.

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Chairman's View June 2009

Summer is here and I am sure many of you are already using the warmer (and hopefully dry) weather to carry out yard or property maintenance as the longer daylight hours give you the opportunity of catching up on outdoor activities. Of course we should not be tied to yard work or house maintenance all the time but should take opportunities to barbecue, visit friends and places of interest or just relax and take things easy, whether sitting in the evening sun or watching someone else cutting their lawn.

Though our chapter program goes quiet over the summer, things don't stop for the Board of Directors; like any other business we are working all year round, in July we have to complete certain activities to wrap up the prior year then submit our report to the Mid Atlantic District before the end of July. In addition we must start planning the new chapter year, we have to establish our education plan, agree the financial budget and start organizing speakers, dates and venues for our chapter meetings.

Planning for the coming year is key, just as those of us with grass to cut will change the oil in the mower engine, check the spark plug, fill the tank with fresh gas and get the blades sharpened before we make the first pass over the lawn, the board members will agree the direction we want to take, the actions to get us on plan, the ownership of actions and their completion dates and then review status at the regular board meetings.

With new directors for programs and finance there will be some learning but those members who are returning for another year as board members are on hand to help our newer members and make sure we get the basics confirmed to enable us to have another successful year.

Bruce Brechin, CPIM, CSCP

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Education Report June 2009

Final CPIM Class

The Toledo APICS Chapter started the final module in the CPIM series this May, Strategic Management of Resources at The University of Toledo. This is a 9 week module, one evening per week for 3 hours. The class is being taught by Mr. Otto Steele and has seven students enrolled.

In the coming month, we will be announcing additional courses. We are in the process of determining instructor availability and preferences. You should receive and email announcement this month.

Matt Franchetti
VP of Education



VP Student Liaison

This position is open. Please contact Bruce or Brent if you are interested

APICS Student Chapters



BGSU Student Chapter Update:

Closing with a golf outing on April 24th, the BGSU student chapter had a great sunny, but windy day on the BGSU Golf course. Over 20 students and faculty members enjoyed 9 holes of golf before gathering for a barbecue. Thanks to Darren DeMange for coordinating the event and to Jenny Bailey, our grill-master!

Congratulations to our past board members who graduated on May 9th: Amanda Braddock, Kyle Chesser, Chris Daigneault, Darren DeMange and Teresia Dulle. We wish these individuals the best of luck and know that they will excel wherever their next steps take them.

Congratulations also to Jamie Hoke, our new APICS President, who was named one of ISM's R. Gene Ritcher Scholars at the recent ISM conference in Charlotte, NC. This honor is the result of a nation-wide search for the upcoming supply chain student leaders.

As summer school, internships and co-ops begin, we hope everyone has a great summer!!



University of Toledo

No Submission in time for this issue.

VP of Finance Report

This position is open. Please contact Bruce or Brent if you are interested

[position description](#)



Test Your CPIM Knowledge – June 2009

Chapter polo shirts for the first 3 (non-instructor) members submitting correct answers to
chairman@apicsToledo.org

Which of the following is used to manage queues and lead times?

- A. forward scheduling
- B. rough-cut capacity planning
- C. material requirements planning
- D. input/output control

In designing a forecasting system, which of the following is the primary consideration?

- A. The sample must be representative.
- B. The purpose of the forecast must be adequately defined.
- C. The data must be derived from the correct sources.
- D. The form of the data must be suitable for compilation.

Objectives of the total capacity requirements planning process include all of the following EXCEPT

- A. adjustment of work plans for effective use of capacity
- B. alteration of the master production schedule for effective use of capacity
- C. determination of the people and/or machines needed to make the products in the master production schedule
- D. determination of the materials needed to make the products in the master production schedule

If a job shop automates its tool-changing process to reduce setup times, the change will result in an increase in which of the following?

- A. annual number of shop orders
- B. queue
- C. lead time
- D. lot size

Enhanced productivity of the workforce results from which of the following?

- I. Elimination of complex process flows
- II. Reorganization of people and equipment to match product flow
- III. Specialization of worker assignments

- A. I and II only
- B. I and III only
- C. II and III only
- D. I, II, and III



Midwest Atlantic District
Delaware, Maryland, New Jersey, Ohio, Pennsylvania, Virginia, West Virginia

Mid Atlantic District Meeting – June 2009

The next MAD meeting will be held in Richmond VA on Friday 12th and Saturday 13th June, I've listed some of the major agenda items below and will provide a meeting report in for the next newsletter.

1. Chapter Braggs – what each chapter thinks it does well and wants to share
2. Association Update – News from Chicago
3. Finance Tricks of the Trade – What the VP Finance needs to know
4. Tricks of the Trade for the new President – What incoming Presidents should know
5. CMS & CBAR Tutorial – How to complete the annual review
6. Education Tricks of the Trade - Tips, tools and techniques for Educational Success
 - Lean Enterprise Workshop Series
 - CSCP and Global Sourcing Workshop Series
 - CPIM and Inventory Control Workshop Series
7. Product and Development update
8. MAD Case Study Planning Session
9. PDMs & Seminars – From the Speakers Viewpoint
10. Marketing & Membership – Building Social Networks

Unfortunately some of these items happen in parallel and I won't be able to attend all of them but I'll try to select those where I think my attendance will bring most benefit for our chapter and our board.

February 26th and 27th 2010 are the dates for the MAD Winter Meeting and the meeting will be held in the Toledo area, it is a number of years since the Toledo chapter hosted what was then Region 3 and the board is looking forward to this.

This meeting will be much more than just the "normal" MAD meeting as it will feature the Student Business Case Competition; the competition winner will represent the Mid Atlantic District at the APICS Case Competition in Fall 2010.

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Webmaster for June 2009

New Items

- **Looking for job postings to post on the website**
 Please email board@apicstoledo.org
- **Looking for website assistance**
for college credit / by contract / by project: email webmaster for more info
- Newsletters added <http://www.apicstoledo.org/news>
Check out the news!

Updates

- Corrected the URLs
 - Board members updated
 - Calendar updates
 - Backed up website
- Complete update log here: <http://www.apicstoledo.org/updates.txt>

Website Statistics for period 02/28/2009-03/30/2009

Visitors Overview

95 visits <i>down 55%</i>	192 page views <i>down 67%</i>	69 unique visitors <i>down 52%</i>
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Top Content

Page	Hits
Home	93
CPIM	23
Job Postings	22
Calendar	8

Top Landing Pages

Page	Hits
Home	74
CPIM	9
Newsletters	4
CSCP	2

David Dinwoodie, Toledo APICS Webmaster



Sweet Days of Summer!